टाटा सामाजिक विज्ञान संस्थान
Tata Institute of Social Sciences

TISS
प्लेटिनम जयंती
PLATINUM JUBILEE
1936-2011

GRADE CARD

M.A. in Rural Development and Governance

I SEM (November 2012)

2012-2014 batch

Name: Mr. Vaspari Rahul
Enrollment no: 2012/MRD021
Semester details: June 2012 - October 2012

Course Title	Course Type	Total Hours	Credits	Grade Point	Letter Grade	Result	Remarks
Understanding Society	M	30	2	6	B	P	
Introduction to Economics	M	30	2	5	B-	P	
Development Theory - I	M	30	2	4	C+	P	
Political Science: Theories of State and Institutions	M	30	2	6	B	P	
Understanding Rural Societies (Experiential Learning)	M	60	4	7	B+	P	
India's Development Experience - I	M	30	2	7	B+	P	

(Re-Regular; S1-First Supplementary; S2-Second Supplementary; R -Re-evaluation; I-Improvement; M-Mandatory; O-Optional; AU-Audit; EC-Extra Credit; P-Passed; F-Failed; Ab-Absent.)

Grade Point Average: 6.0
Letter Grade : B
Medium of Instruction : English

Prepared By

Checked By

U. Vindhya
Chairperson, Academic Affairs

पोस्ट बॉक्स क्रमांक 8313
देवनार, मुम्बई 400 088
Post Box No 8313
Deonar, Mumbai 400 088

दूरभाष Telephone: 022 2552 5000
फैक्स Fax: 91 22 2552 5050
वेबसाइट Website: www.tiss.edu

A Deemed University established under Section 3 of the UGC Act, 1956, vide Notification No. F.11-22/52-U.3 dated 26th April, 1964 of the Government of India, Ministry of Education.

टाटा सामाजिक विज्ञान संस्थान
Tata Institute of Social Sciences

TISS
HYDERABAD

Grade Card

M.A. in Rural Development and Governance
Second Semester Examination - (April-2013)
Batch (2012-2014)

Name: Mr. Vaspari Rahul
Enrollment no: 2012/RDG021
Second Semester : November 2012 - March 2013

Course Title	Course Type	Total Hours	Credits	Grade Point	Letter Grade	Result	Remarks
Development Theories-2	M	30	2	7.00	B+	P	
Social Justice Theories and Processes	M	30	2	7.00	B+	P	
Quantitative and Qualitative Methods and Analysis	M	60	4	9.00	A	P	
Working with Rural Communities	M	30	2	7.00	B+	P	
Political Economy of Agriculture, land and labour	M	30	2	6.00	B	P	
Ecosystems, Environment and Natural Resources	M	30	2	6.00	B	P	
Public Policy, Decentralized Governance and Institutions	M	30	2	7.00	B+	P	
Experiential Learning II	M	60	4	8.00	A-	P	
India's Development Experience	M	45	3	6.00	B	P	

(Re-Regular; S1-First Supplementary; S2-Second Supplementary; R -Re-evaluation; I-Improvement; M-Mandatory, O-Optional; AU-Audit; EC-Extra Credit; P-Passed; F-Failed; Ab-Absent)

Grade Point Average : 7.2
Grade Point Average of first and second semester : 6.8
Letter Grade : B+
Medium of Instruction : English

Prepared By

Checked By

U. Vindhya
Dean/Chairperson

Letter Grade	Grade Point	Percentage
A+ : Outstanding performance	10	95 - 100%
A : Excellent	9	85 - 94%
A- : Very good	8	75 - 84%
B+ : Good	7	65 - 74%
B : Moderate Competence	6	55 - 64%
B- : Reasonable Competence	5	45 - 54%
C+ : Average Competence	4	35 - 44%
C : Below average competence	3	25 - 34%
C- : Unsatisfactory	2	15 - 24%
D : Unacceptable & Blank answers	1	0 - 14%

दूसरी मंजिल, IInd Floor
एस.आर. शंकरन ब्लॉक S.R. Sankaran Block
ए.एम.आर - एकेडमी ऑफ रूरल डेवलपमेंट
AMR- AP Academy of Rural Development
राजेंद्रनगर Rajendranagar,
हैदराबाद Hyderabad 500 030

दूरभाष Telephone: 91 40 2401 7701
फैक्स Fax: 91 40 2401 9713
इमेल Email: tissbyd@tiss.edu
वेबसाइट Website:www.tiss.edu

A Deemed University established under Section 3 of the UGC Act, 1956 vide Notification No. F11-22/62-U2, dated 29th April, 1964, of the Government of India, Ministry of Education.

TATA INSTITUTE OF SOCIAL SCIENCES

(A Deemed University under Section 3 of the UGC Act, 1956)

Grade Card

MA in Rural Development & Governance
Batch (2012 - 2014)

Name: Mr. Yaspaul Rakesh

Enrollment No.: 2012RDD021

Session: June 2013- April 2014

Course Title	Course Type	Total Hours	Credits	Grade Point	Letter Grade	Result	Remarks
Semester: I (June 2012-October 2012)							
Development Theory - I	M	30	2	4.0	C+	P	
India's Development Experience- 1 Agriculture & Industry	M	30	2	7.0	B+	P	
Introduction to Economics	M	30	2	5.0	B-	P	
Political Science: Theories on State and Institutions	M	30	2	6.0	B	P	
Understanding Rural Societies (Experiential Learning)	M	60	4	7.0	B+	P	
Understanding Society	M	30	2	6.0	B	P	
Semester: II (November 2012-April 2013)							
Development Theories-2	M	30	2	7.0	B+	P	
Ecosystems, Environment and Natural Resources	M	30	2	6.0	B	P	
Experiential Learning II	M	60	4	8.0	A-	P	
India's Development Experience	M	45	3	6.0	B	P	
Political Economy of Agriculture, land and labour	M	30	2	6.0	B	P	
Public Policy, Decentralized Governance and Institutions	M	30	2	7.0	B+	P	
Quantitative and Qualitative Methods and Analysis	M	60	4	9.0	A	P	
Social Justice Theories and Processes	M	30	2	7.0	B+	P	
Working with Rural Communities	M	30	2	7.0	B+	P	
Semester: III (June 2013-October 2013)							
Social Policy: Critical Understanding of National Rural Development Programmes	M	30	2	7.0	B+	P	
Financial Inclusion	M	30	2	7.0	B+	P	
Gender and Development Practice	M	30	2	6.0	B	P	
Natural Resources based Livelihoods: Livestock & Fisheries	M	30	2	9.0	A	P	
Non-farm and Non-market Economies and Livelihoods	M	30	2	8.0	A-	P	
Understanding Poverty: Approaches and Measurement	M	30	2	7.0	B+	P	
Semester: IV (November 2013-April 2014)							
Field Placement based Dissertation and viva voce	M	90	6	8.0	A-	P	
Law, Policy and Institutions	M	30	2	6.0	B	P	
NGO Management	M	30	2	5.0	B-	P	
Project Management	M	30	2	6.0	B	P	
Social Entrepreneurship, Markets and Marketing	M	30	2	7.0	B+	P	
Understanding Innovations and Initiatives	M	60	4	8.0	A-	P	

Grade Point Average : 6.9
Letter Grade : B+
Medium of Instruction : English
Date of Declaration of Result : May 2014
Date of Award of Degree : May 2014
Place : Mumbai

REGISTRAR

टाटा सामाजिक विज्ञान संस्थान
Tata Institute of Social Sciences

TISS
HYDERABAD

Grade Card
MA in Rural Development and Governance
Third Semester Examination
Batch (2012 - 2014)

Name: Vaspari Rahul
Enrollment No: 2012/H/RD021
Third Semester : 24th Jun 2013 - 31st Oct 2013

Course Title	Course Type	Total Hours	Credits	Grade Point	Letter Grade	Result	Remarks
Critical Understanding of National Rural Development Programmes	M	30	2	7.00	B+	P	
Financial Inclusion	M	30	2	7.00	B+	P	
Gender and Development Practice	M	30	2	6.00	B	P	
Livestock & Fisheries	M	30	2	9.00	A	P	
Non-farm and Non-market Economies and Livelihoods	M	30	2	8.00	A-	P	
Understanding Poverty: Approaches and Measurement	M	30	2	7.00	B+	P	

(Re-Regular, X1-First Supplementary, X2-Second Supplementary, R -Re-evaluation, I-Improvement, M-Mandatory, O-Optional, AU-Audit, EC-Extra Credit, F-Passed, F-Failed, Ab-Absent)

Grade Point Average : 7.3
Letter Grade : B+
Medium of Instruction : English

Prepared By

Checked By

Dean/Chairperson

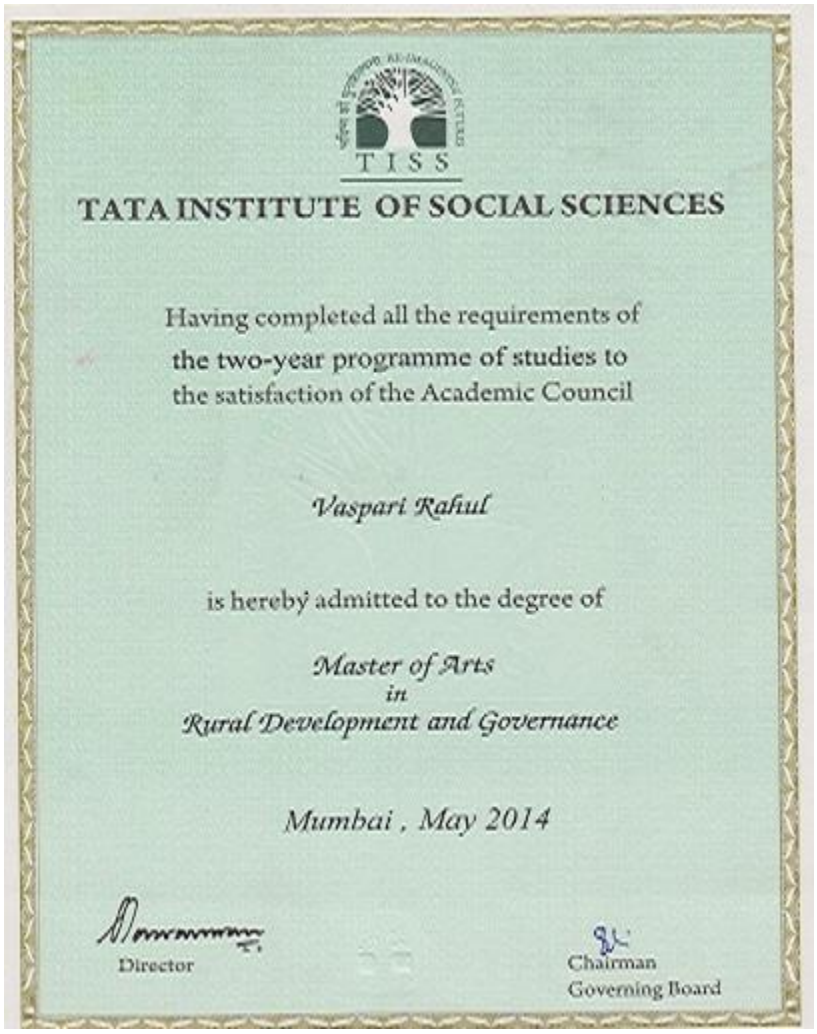
Letter Grade, Grade Points & Percentage equivalence

Letter Grade	Grade Point	Percentage
A+ : Outstanding performance	10	95-100%
A : Excellent	9	85-94%
A- : Very good	8	75-84%
B+ : Good	7	65-74%
B : Moderate Competence	6	55-64%
B- : Reasonable Competence	5	45-54%
C+ : Average Competence	4	35-44%
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D : Unacceptable & Blank answers	1	0-14%

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AMR- Al' Academy of Rural Development
राजेंद्रनगर Rajendranagar,
हैदराबाद Hyderabad 500 030

दूरभाष Telephone: 91 40 2401 7701
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TISS

TATA INSTITUTE OF SOCIAL SCIENCES

Having completed all the requirements of
the two-year programme of studies to
the satisfaction of the Academic Council

Vaspari Rahul

is hereby admitted to the degree of

Master of Arts
in
Rural Development and Governance

Mumbai , May 2014

Director

Chairman
Governing Board

Serial No. 231681

Enrolment No. 21713002

भारतीय प्रौद्योगिकी संस्थान रुड़की

अभिषद् की अनुशंसा पर

एमआईएम (नवाचार प्रबंधन में निष्णात)

की उपाधि

वास्पारि राहुल

को, जिन्होंने प्रथम श्रेणी में इस उपाधि की अवाप्ति हेतु विनियम विहित अपेक्षाओं को सन् 2023 में सफलतापूर्वक पूरा कर लिया है, एतद्द्वारा प्रदान करता है। 10 अंकीय मापक्रम में इनका संचित कोटि अंक माध्य 8.360 है।

भारतीय गणराज्य के अन्तर्गत रुड़की में आज, दिनांक जुलाई 28, 2023, संस्थान की मुद्रा अंकित यह उपाधि दी गई।

Indian Institute of Technology Roorkee

on the recommendation of the Senate hereby confers the degree of

MIM (Master in Innovation Management)

upon

Vaspari Rahul

who has successfully completed in the year 2023 the requirements prescribed under the regulations for the award of this degree in First Division with a Cumulative Grade Point Average of 8.360 on a 10 point scale.

Given this day, July 28, 2023,

under the seal of the Institute at Roorkee in the Republic of India.

प्रमोद गर्ग
कुलसचिव
Registrar

अध्यक्ष, अभिषद् एवं निदेशक
Chairman, Senate & Director

TRANSCRIPT VALID ONLY IF IT BEARS INSTITUTE HOLOGRAM

INDIAN INSTITUTE OF TECHNOLOGY ROORKEE

OFFICIAL TRANSCRIPT

(Statement of Earned Credits & Grades)

ENROLLMENT NO. OF THE STUDENT: 21713002 **NAME:** VASPARI RAHUL

PROGRAMME: MIM (MASTERS IN INNOVATION MANAGEMENT)

SESSION 2021-22 **SEMESTER** Autumn

SUBJECT CODE	SUBJECT TITLE	GRADE LETTER	GRADE POINT	CREDIT
IDN-503	DESIGN THINKING	B+	8	3
IMN-503	EFFECTIVE COMMUNICATION	B+	8	2
IMN-505	BUSINESS VALUATION	B	7	3
IMN-507	INNOVATIVE ENTREPRENEURSHIP STRATEGIES	A	9	3
IMN-509	LEGAL ASPECTS OF BUSINESS	A	9	2
IMN-511	BUSINESS DECISION MAKING	B+	8	3
IMN-513	CONTEMPORARY MANAGEMENT PRACTICES	A+	10	2

EARNED CREDITS 18 **TOTAL EARNED CREDITS** 18 **SGPA** 8.333

REG. CREDITS 18 **CGPA** 8.333

SESSION 2021-22 **SEMESTER** Spring

SUBJECT CODE	SUBJECT TITLE	GRADE LETTER	GRADE POINT	CREDIT
IMN-502	TECHNOLOGY MANAGEMENT	A+	10	2
IMN-504	CONTEMPORARY STRATEGIC MANAGEMENT	B+	8	3
IMN-506	INTELLECTUAL PROPERTY MANAGEMENT	A	9	3
IMN-508	PROCESS INNOVATION MANAGEMENT	B+	8	2
IMN-510	PRODUCT INNOVATION MANAGEMENT	B+	8	2
IMN-512	INNOVATIVE SERVICES AND BUSINESS MODELS	B+	8	3
IMN-514	FINANCING AND MARKETING OF INNOVATION	B+	8	3

EARNED CREDITS 18 **TOTAL EARNED CREDITS** 36 **SGPA** 8.389

REG. CREDITS 18 **CGPA** 8.361

SESSION 2022-23 **SEMESTER** Autumn

SUBJECT CODE	SUBJECT TITLE	GRADE LETTER	GRADE POINT	CREDIT
IMN-601	SUMMER TRAINING	A	9	3
IMN-602	PROJECT	B+	8	2
IDN-532	SYSTEMS THINKING	C+	6	3
IMN-523	LICENSING AND COMMERCIALIZATION OF IP	A	9	3
IMN-524	DIFFUSION OF INNOVATIONS IN SOCIAL NETWORKS	B+	8	3
IMN-525	DESIGN FOR EXTREME AFFORDABILITY	B+	8	3
NOC22-MG80	MANAGERIAL SKILLS FOR INTERPERSONAL DYNAMICS	B	7	4

EARNED CREDITS 21 **TOTAL EARNED CREDITS** 57 **SGPA** 7.810

REG. CREDITS 21 **CGPA** 8.158

SESSION 2022-23 **SEMESTER** Spring

SUBJECT CODE	SUBJECT TITLE	GRADE LETTER	GRADE POINT	CREDIT
IMN-603	PROJECT (CONTINUED FROM SEM III)	A	9	18

EARNED CREDITS 18 **TOTAL EARNED CREDITS** 75 **SGPA** 9.000

REG. CREDITS 18 **CGPA** 8.360

First Division

INDIAN INSTITUTE OF TECHNOLOGY ROORKEE

OFFICIAL TRANSCRIPT

(Statement of Earned Credits & Grades)

ENROLLMENT NO. OF THE STUDENT: 21713002 **NAME:** VASPARI RAHUL

PROGRAMME: MIM (MASTERS IN INNOVATION MANAGEMENT)

STUDENT HAS COMPLETED THE PROGRAMME

Note:-

1) **The medium of Instruction at this Institute is English.**
2) **Academic Performance is graded on a 10-Point Scale.**

Place: Roorkee

Dated: 06-07-2023

Assistant Registrar (Evaluation)

सहायक कुलसचिव (मूल्यांकन)
Assistant Registrar (Evaluation)
शैक्षणिक अफेयर्स कार्या०/Academic Affairs Office
भा० प्रौ० सं० रुड़की / IIT Roorkee
रुड़की/Roorkee-247 667

भारतीय प्रौद्योगिकी संस्थान Indian Institute of Technology भारत India Roorkee रुड़की

शैक्षणिक अफ़ेयर्स कार्यालय
भारतीय प्रौद्योगिकी संस्थान रुड़की
रुड़की–247 667, हरिद्वार (उत्तराखण्ड), भारत
ACADEMIC AFFAIRS OFFICE
INDIAN INSTITUTE OF TECHNOLOGY ROORKEE
Roorkee – 247 667, Haridwar (Uttarakhand), INDIA
Website : www.iitr.ac.in

संख्या/No/Acad/Gen./...705..... दिनांक/Date...03.02.2023.....

TO WHOM IT MAY CONCERN

Calculation of Semester Grade Point Average (SGPA) and Cumulative Grade Point Average (CGPA)

The letter Grades awarded to a student in all the courses (except audit courses) shall be converted into a semester and cumulative performance index called the Semester Grade Point Average (SGPA) and Cumulative Grade Point Average (CGPA), to be calculated as follows:

$$\text{S.G.P.A} = \frac{\sum_{i=1}^{n} C_i x P_i}{\sum_{i=1}^{n} C_i}$$

Where,

C_i = Number of credits of the *i* course of a semester for which SGPA is to be calculated

P_i = Grade point obtained in *i* course

i = 1,..... n, represent the number of courses in which a student is registered in the concerned semester.

$$\text{C.G.P.A} = \frac{\sum_{i=1}^{m} C_i x P_i}{\sum_{i-1}^{m} C_i}$$

Where,

C_i = Number of credits of the *i* course, up to the semester for which CGPA is to be calculated. The CGPA shall be calculated taking all the subjects registered including a course in which 'F' grade is awarded till date starting from the beginning but if the student has cleared a course, in which the student had backlog, the new grade will replace the old grade while calculating CGPA.

P_i = Grade point earned in *i* course.

i = 1,..... m; represent the number of courses in which a student was registered till date.

Conversion of CGPA to Percentage

The conversion formula for CGPA to equivalent percentage for training and placement purpose is as follows:

CGPA	Equivalent percentage of marks
4.00 ≤ CGPA ≤ 9.00	10 * CGPA + 5.00
CGPA > 9.00	95.00

Rajeev

Assistant Registrar (Evaluation)